





Background, approach and summary





Research objectives and approach

Evolving from research into how water and sewer usage was affected by COVID-19, we are now tracking the 'state of the nation' by looking at customers' more general views and behaviours with regards to household finances, their concerns both at a national and regional level, expectations of brands and the environment.

The research sought to answer the following objectives:

- 1. Customers' key concerns and what's important to them
- 2. Household finances and concerns around meeting bill payments
- 3. Changes in water usage in the home
- 4. Expectations of brands
- 5. Environmental attitudes and behaviours

Certain aspects of the survey were previously run on WaterTalk in April 2020, March 2021 and September 2021; responses have been tracked where comparable.

Please note that this wave we have aimed to make the sample more representative of our customer base by including younger customers. So, throughout this report we have denoted where changes in the data compared to last wave have been driven by this younger sample in March 2022. Other wave-on-wave differences reflect changes in customers' views over the last 6 months at an overall level.

What we did:



A 12-minute quantitative survey with 1,161 customers



Fieldwork took place 25th March – 7th April 2022



Customers were recruited from the WaterTalk panel and from an external access panel.

Data has been weighted to be representative of the UU customer base.

Details of the sample can be found in the appendix.



Executive summary





Executive Summary

Financial concerns are increasingly top-of-mind now

- 2 in 3 are now concerned about their household finances (up 30 percentage points vs. Sept 2021) as well as the majority placing more importance on the need to keep on top of their finances
- Around half of customers now report having less discretionary income than 6months ago, heightened by significant increases to the cost of living and inflation
- The rising cost of living is also having an impact on how customers shop; many are now shopping around for the best deal, and big ticket purchases have been put on hold in many cases

Environmental concerns take a backseat, but still remain an important issue

- Although concern for the environment (69%) and climate change (65%) are still prominent in customers minds. Both issues show a significant decline in concern vs. Sept 2021
- This is supported by wider external tracking work, where environmental concern appears to have also fallen, in place of worry about the economy
- Climate change concerns aren't technically 'less' important at this time, consumers simply appear to be more preoccupied with 'money worries' suggesting anchoring sustainability comms alongside a savings message may resonate stronger

There's growing concern around meeting household outgoings, including water bill anxiety

- There's been a lot of noise about the increases to household bills in the media recently. All of this appears to have cultivated a real sense of worry for customers, as the proportion reporting 'concern' for meeting specific outgoings has significantly risen
- Energy, food and council tax are the outgoings customers are most concerned about meeting
- However, close to half report feeling worried about meeting their water bill payment (+19 percentage points vs. Sept 2021) with many anticipating it to be more difficult to meet in the coming months

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Executive Summary

Customers' expectations of brands are reflective of the current financial landscape

- Customers are now more likely to place greater importance of brands which 'offer low prices' – a trait which has grown in importance since the last wave
- As a result, customers call for UU to prioritise keeping bills low as a first port of call, as well as supporting customers on low income / in vulnerable circumstances
- Although environmental issues are seen to be less of a priority at this time, preventing pollution and reducing leakage are the most important environmentalbased issues for UU to tackle. Reducing waste is also a key expectation of brands more broadly

Talk to customers about how you can help them

- With customers now much more likely to report concern for their household outgoings (including the water bill), tips on how to save money and water are the communications customers are most interested in
- Customers are now also more likely to be interested about schemes for customers who are struggling to pay their water bill, indicating there's a proactive way UU could manage some bill anxiety by educating customers on options available
- With less emphasis put on the environment at this time, customers are now less likely to want to hear about what UU are doing to support the environment and local community

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Customer mindset



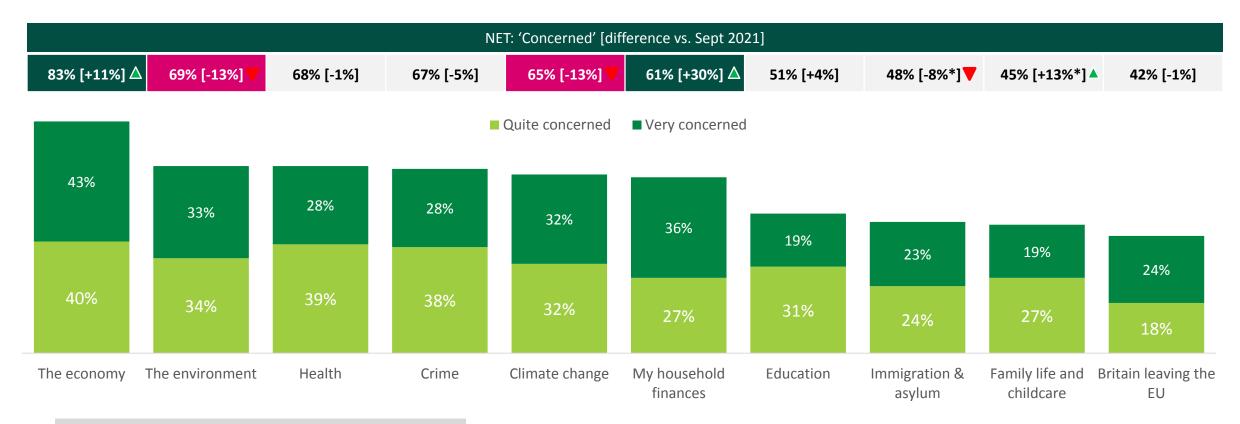


Financial concerns sky rocket as the cost of living jumps significantly; environmental and climate concerns appear to have taken more of a backseat

Current concerns (Very / quite concerned)



A Resolution Foundation report found in 2022 families will be no better off in wages than previous years, with the typical family income taking a hit of £1,200 due to the increase in the cost of living including increases in tax and energy bills.



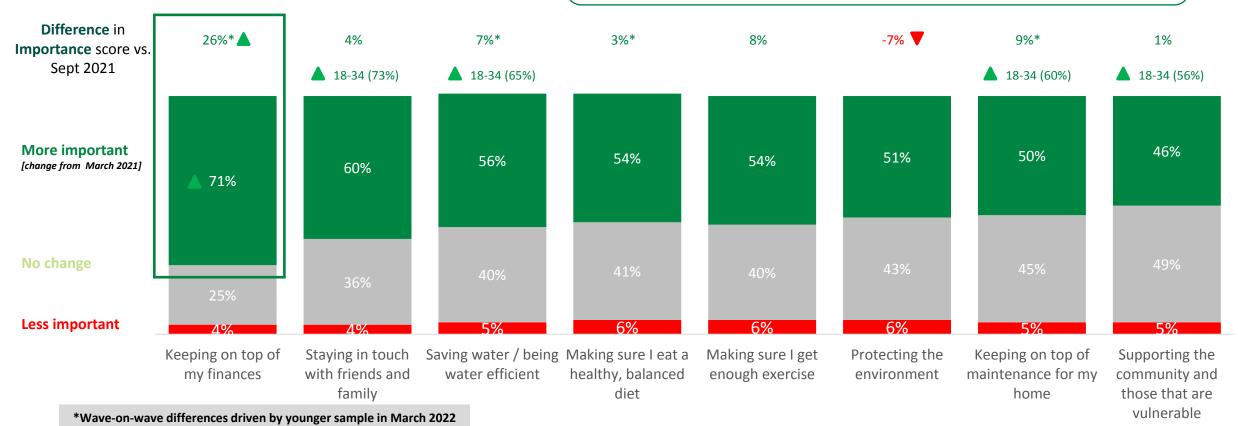
*Wave-on-wave differences driven by younger sample in March 2022

Source: State of the Nation (April 2022)

Customers are also most likely to say that financial management has become more important to them; environmental issues are comparatively less important right now

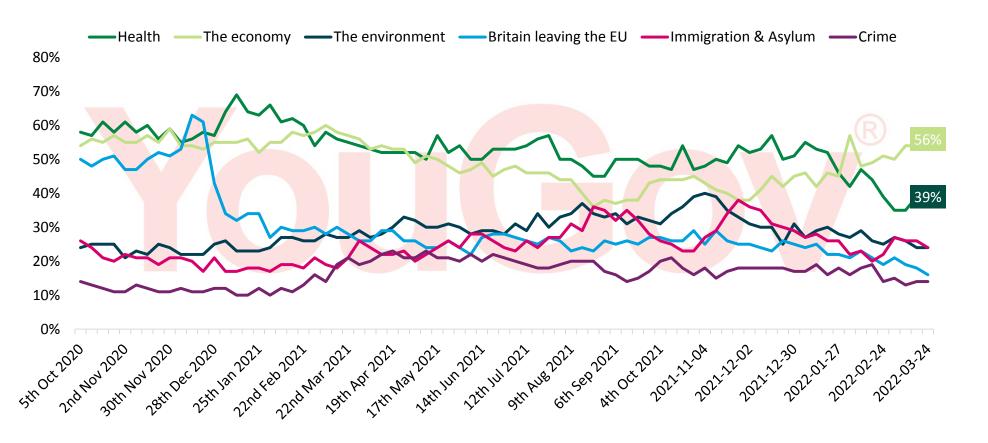
Important aspects – change in L6M

With such a strong emphasis on keeping on top of finances, anchoring pro-environmental behaviours alongside a savings message will likely engage customers. The environment still appears to be a priority for many, but perhaps feels less immediate than the significant increases to the cost of living.



Finances becoming front and centre is a trend seen more broadly across the UK, as many now report more 'money worries' compared to environmental concerns

Important issues facing the country – YouGov data



https://yougov.co.uk/topics/politics/trackers/the-most-important-issues-facing-the-country?period=1yr

Source: YouGov tracker

Issues	Diff vs. October 2021		
Health	-9%		
Economy	+12%		
Environment	-7%		
Leaving EU	-11%		
Immigration	-2%		
Crime	-6%		

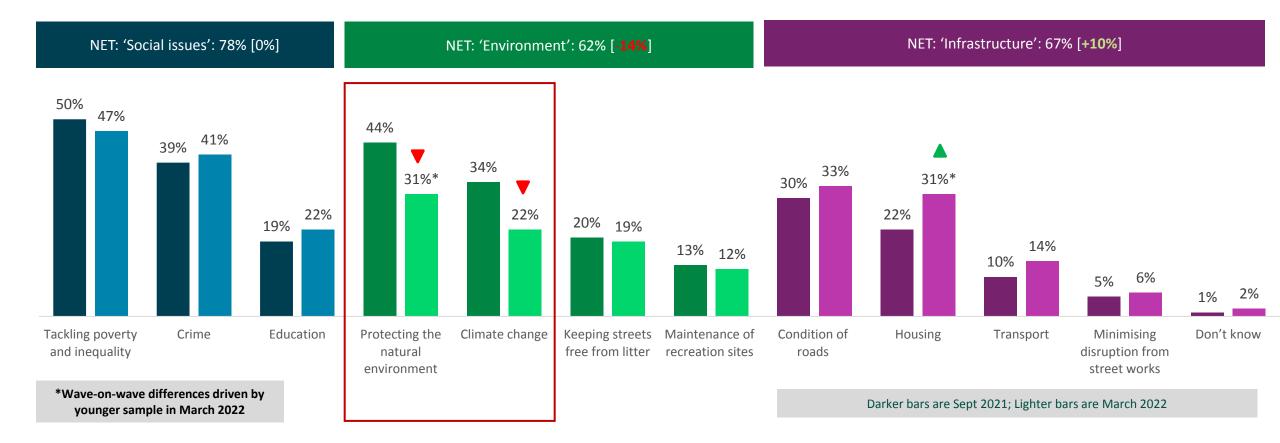
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Environmental concern also feel less prominent in the North West specifically, with infrastructure challenges like housing becoming more important at this time

Current concerns – North West specifically

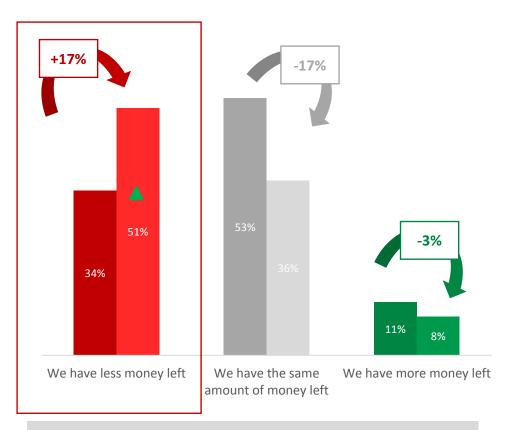


The National Housing Federation recently reported the extensive challenges around housing currently facing the NW. Despite house prices in the region falling behind the national average, these prices are still unaffordable for many – with many house prices six and a half times greater than the average income of the area, as well as slow growth in development for new, affordable housing.



It's not surprising customers have more financial worries; half indicate they have less discretionary income in the face of inflation continuing to rise

Household discretionary income

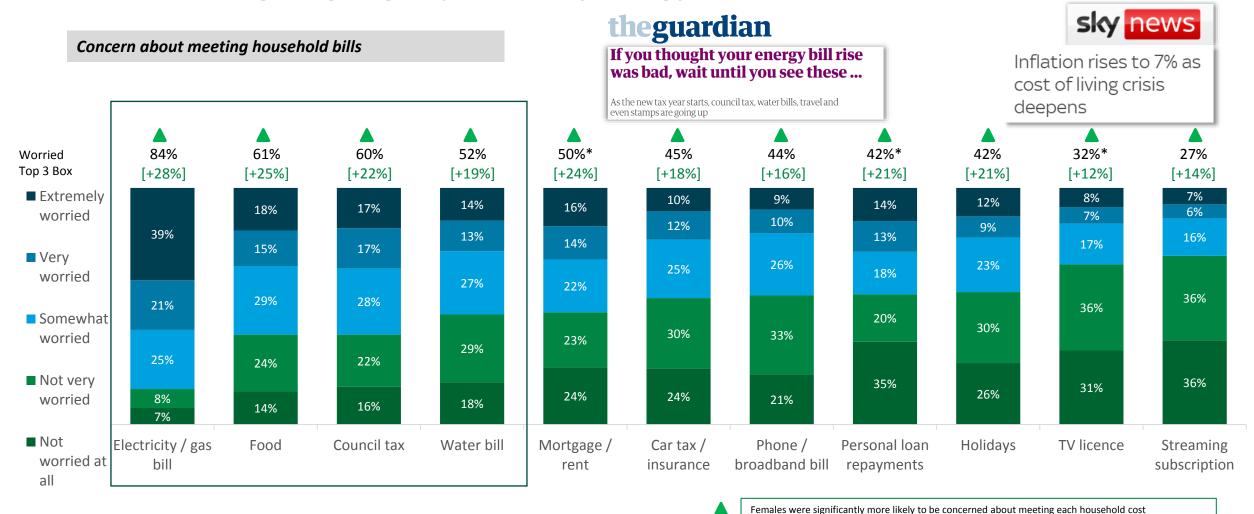


The 'Consumer Price Index' rose by 6.2% in the 12-months to February 2022. This is the largest jump in inflation since March 1997



Darker bars are Sept 2021; Lighter bars are March 2022

With less discretionary income and HH bills set to rise, many are now more worried about meeting outgoings - particularly energy, food and council tax



*Wave-on-wave differences driven by younger sample in March 2022

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55+ were significantly less concerned about meeting each household cost

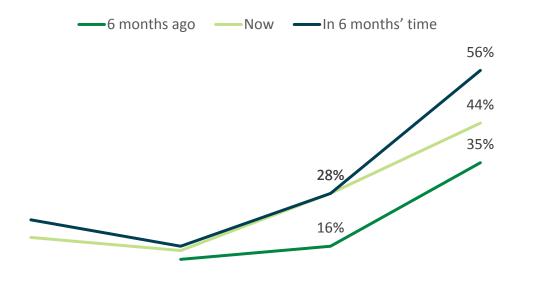
Whilst customers are overall less concerned about meeting their water bill compared to other payments, their concerns have grown in the last 6 months

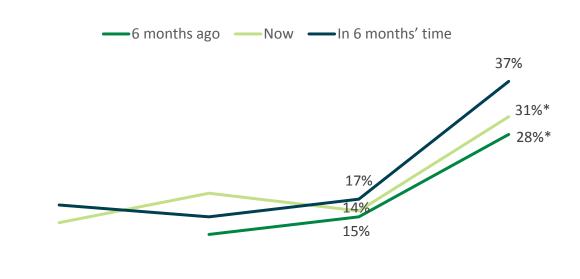






Difficulty with meeting monthly bill payments (water)





Mar-21

Apr-20 Mar-21 Sep-21 Mar-22

Under 55's are least concerned about meeting general household bills

*Wave-on-wave differences driven by younger sample in March 2022

Apr-20

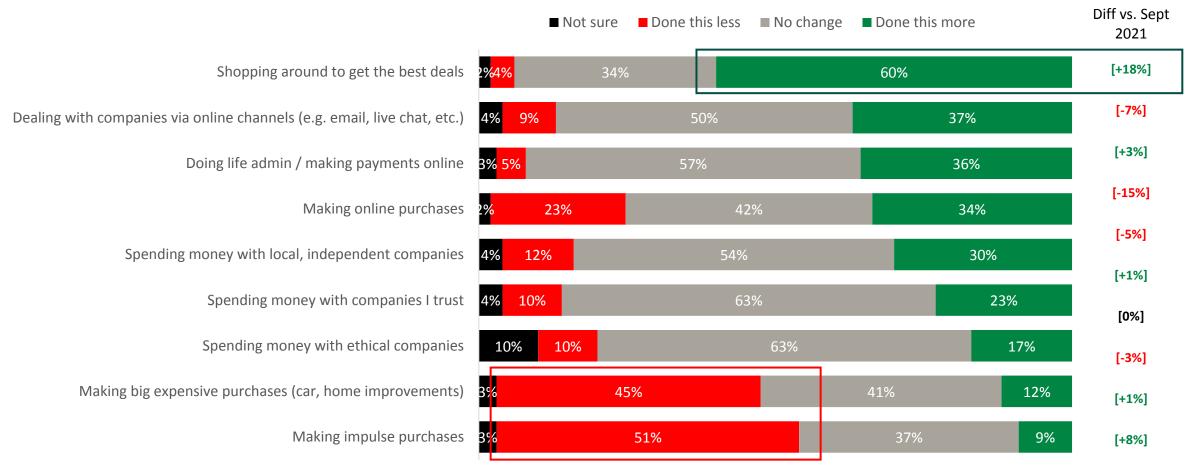
Unmetered customers are significantly more likely to report difficultly meeting their water bill

Sep-21

Mar-22

Increased living costs are also impacting how customers shop; more are now looking for the best deals and big purchases more likely to be put on hold

Changes in shopping behaviour vs. 6 months ago



Lifestyle & water usage





Customers expect to reduce the majority of water-related activities in the next 6 months, with the exception of gardening as the weather improves



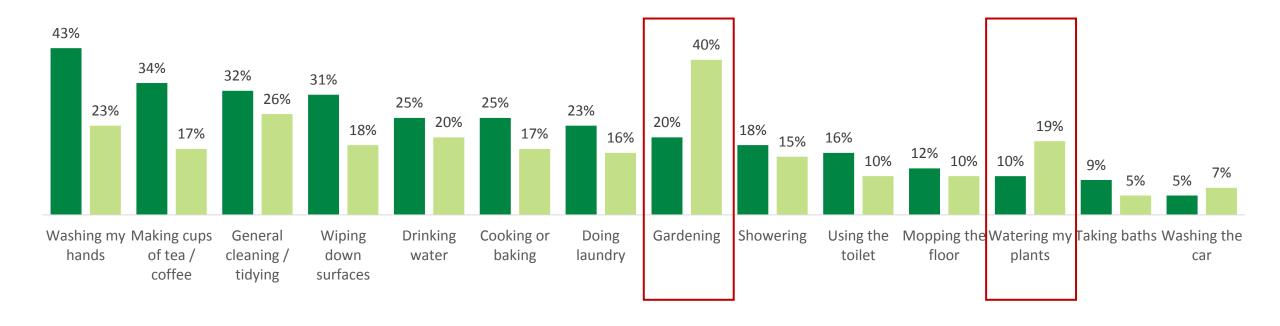
Time spent doing activities – 'spent more time L6M / N6M' [water activities]

Base: April 2022 ((n=593)

Source: State of the Nation (April 2022)

■ Have been doing this more in the last 6 months

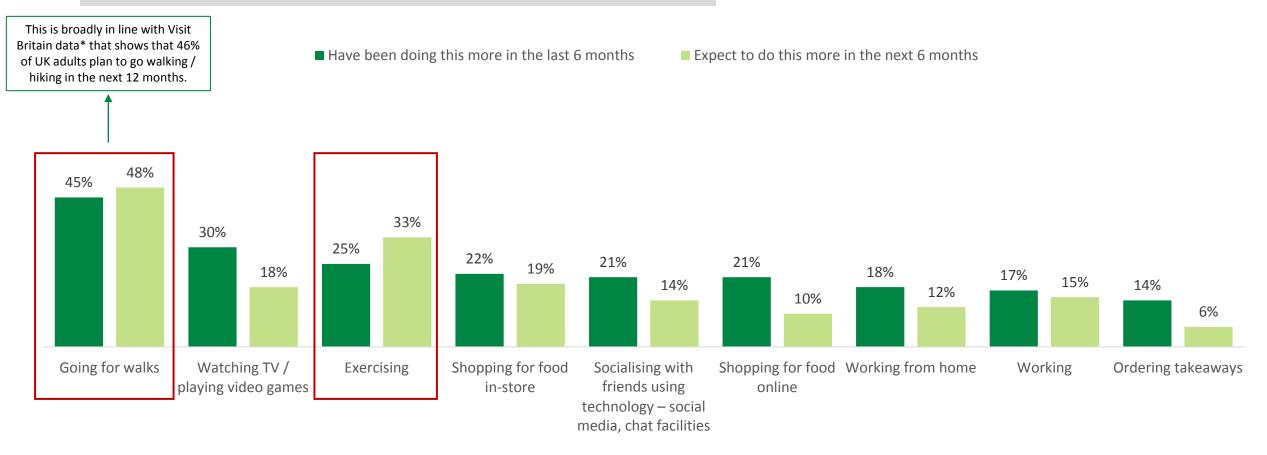
Expect to do this more in the next 6 months



Q10. Which of the following have you been spending more time doing or doing more often in the last 6 months? Q11. And, which of the following do you expect to spend more time doing or doing more often in the next 6 months?

In terms of non-water activities, customers expect to be walking and exercising more, suggesting an opportunity to promote UU recreational land

Time spent doing activities – 'spent more time L6M / N6M' [non-water activities]

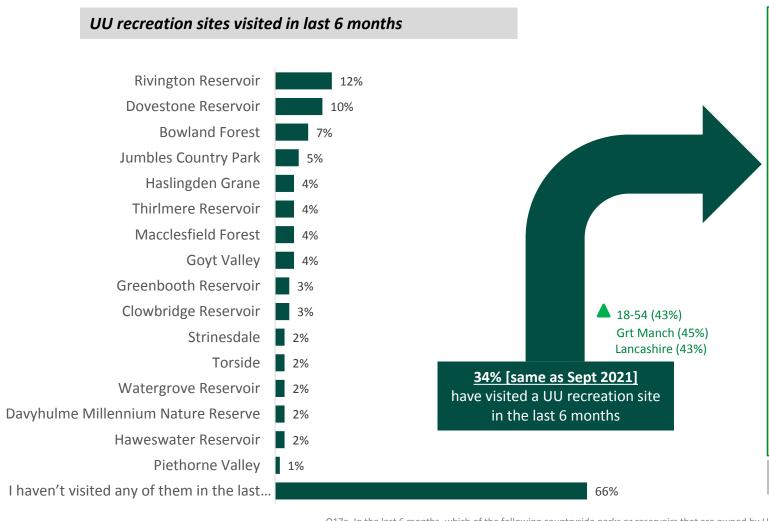


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Source: State of the Nation (April 2022)

^{*}https://www.visitbritain.org/sites/default/files/vb-corporate/covid-19_consumer_tracker_report_wave_45_final.pdf

The number of customers having visited one of UU's recreational sites remains consistent, with improvements focusing on parking, facilities and maintenance



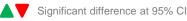
WHAT IMPROVEMENTS COULD BE MADE?

- Car parking Improve access and availability of car parking (e.g. provision of free parking, sufficient car parking spaces)
- Clean areas Ensuring clean footpaths through the provision of public bins and litter picking service

Toilet facilities - Improve quality and availability of toilets

- Footpaths Ensuring footpath maintenance (e.g. eroding paths, steps fences)
- Other general amenities Improve availability and quality of other amenities such as information points, cafés etc.

Improvements call for are the same as previous waves of research



Customer needs





Customers' expectations of brands is reflective of the current mood in the UK; keeping prices low is the only trait to have become more important

Important traits in brands

Important traits in brands (Rated as 'Very Important')		March 2021	September 2021	April 2022	Diff vs. Sept 2021
They are trustworthy		71%	71%	66%	-5%*
They have reliable products and services		69%	72%	63%	-9%*
They care about their customers		63%	62%	58%	-4%
They are straightforward to deal with		63%	60%	56%	-4%
They communicate to customers with empathy and talk to me like a human		56%	56%	51%	-5%
They are open and transparent		60%	58%	50%	-8%*
They provide the option to speak to a real person, not just online options		60%	58%	50%	-8%*
They offer low prices		38%	30%	45%	15%
They deliver a seamless and easy online experience		47%	46%	44%	-2%
They treat me as an individual		51%	43%	41%	-2%
They are responsible and ethical		48%	44%	37%	-7%*
Wave-on-wave differences driven by younger sample in March 2022	They care about the environment	47%	44%	35%	-9%
	They know what they stand for	40%	37%	34%	-3%
	They are innovative	22%	15%	18%	3%

Streamlining of digital processes, service which favours the customer and brands offering quality at lower prices are key innovations mentioned by customers

Brand innovation (open-ended responses)



Growth of digital services has help makes consumers lives easier. Especially since the online experience now feels straightforward



Customer service that's seen to favor the customer rather than the brand is seen to be fair



Brands combining quality with low prices or giving consumers something back gets them noticed



I recently had to post a large parcel and used InPost which allowed me to do everything online in a quick and simple way, and also allowed me to deposit the parcel in an automated, secure, outdoor storage box so I could go at any time that was convenient for me. This was innovative for me because in the past I'd have had to go to the Post Office either on my lunch break or on a Saturday morning - neither of which is ideal for me. Female, 35-54



Dealing with Amazon after several lost packages, items being stolen from my doorstep speaking to a person we have finally resolved the problem.

Female, 55+



Amazon replaced my grandson's Oculus headset without question or argument, even though it was him breaking it by accident. Any other company would've argued about it. I'm an Amazon fan now.

Male, Unknown



Plusnet were very good with their online customer service chat when I needed support. The online chat was with a real person and notified me when the advisor was available so I didn't have to be on hold for ages on the phone, I just needed to be logged in to my account. **Unknown, Unknown**



I ordered hair extensions from Beauty Works and their system went down and my order vanished. I rang the company who arranged for me to attend their warehouse and pick up my order as I needed it that day.

Female, Unknown



World of Books WOB. Vast selection. Low prices. Good condition. Free delivery. Reliable and trustworthy. Helpful and respectful Male, 55+



Aldi have combined quality with low price compared to other resellers

Male, 55+

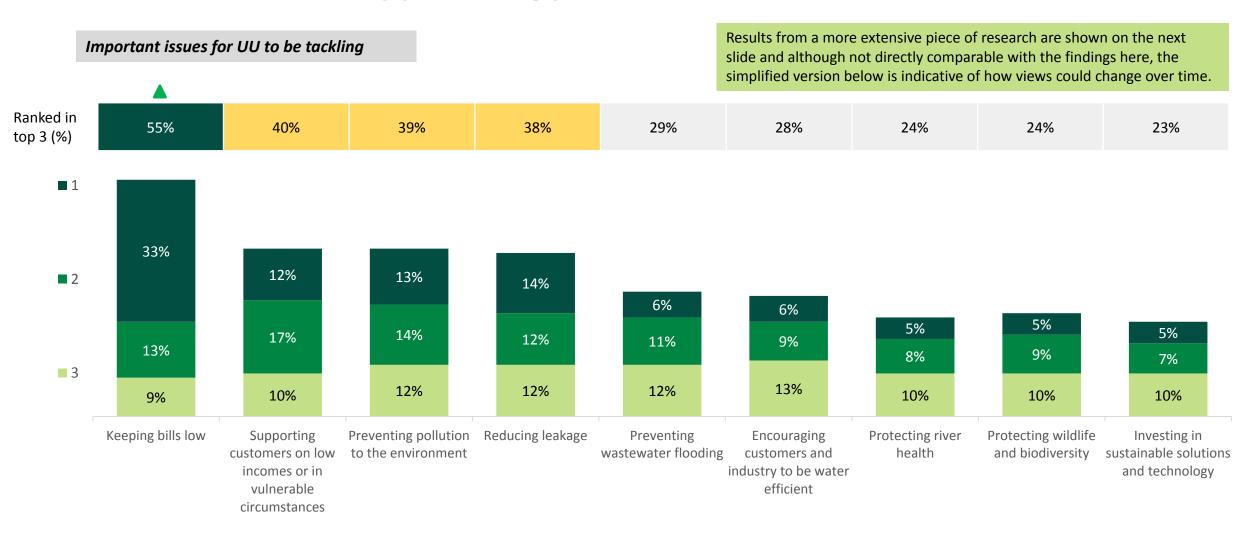


Quidco, I use them all the time for purchases and reducing my Bills. They are a cash back site. **Female, 55+**

Significant difference at 95% CI



Customers call for UU to prioritise keeping bills low and supporting vulnerable customers, followed by preventing pollution and leaks



Q28 - Please rank the following issues in order of importance, where 1 = the issue United Utilities should prioritise tackling first.

Base: April 2022: Coded themes from n=1.161

Source: State of the Nation (April 2022)

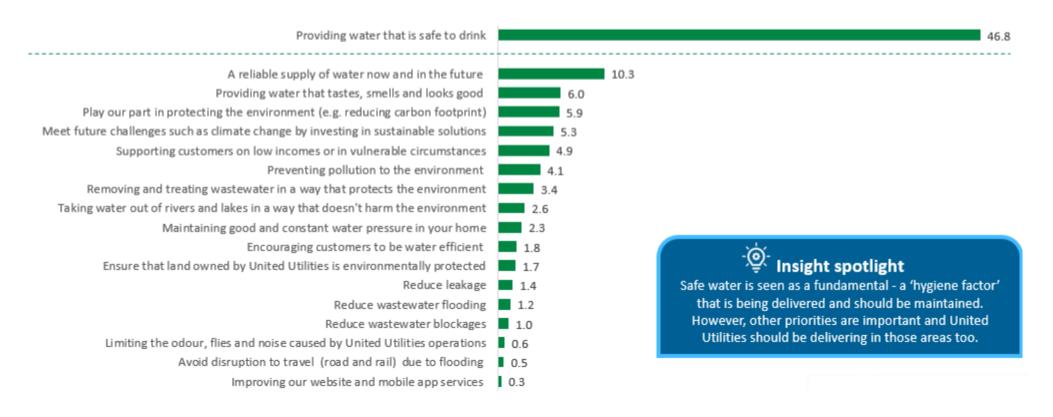
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All priorities - Household General Population

'Safe water to drink' was the most important priority for all customers. It is approximately four times more important than a 'reliable supply now and in the future'.

From the qualitative stage, customers described safe drinking water as a 'hygiene factor' that they expected as a 'given' for all water companies.



The total of all the numbers in the bar chart add up to 100. Each value shows the proportional importance of each priority. The larger the value, the more important a priority relative to the others. The values of each bar are relative to each other; therefore a value of 10 is twice as important as another priority with a score of 5.

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Spontaneously, keeping water bills low and supporting water saving behaviours were key requests, as well as ensuring UU assets are maintained and leaks reduced

Additional requests of UU (themes from open-ended responses)

Reduce customers water bills and help support water saving in the home (c.35%)

Ensuring roads, pipes and grids and well maintained (c.20%)

Reducing water wastage through leaks and other issues (c.15%)

Ensuring drinking water is high quality (c.10%)

Being more active and visible in helping families who are struggling to pay bills, heat their homes due to all the increases in the cost of living without the means to increase their income

Getting the pumping station in Appleby-in-Westmorland started to reduce further the risk of flooding in the area! Female, 55+



Making the web site easier to report leakage, as getting through to an operator by phone is not always easy. Male, 55+



Research into the removal of endocrine disrupters (e.g. plasticisers used in the plastic / paint industry), /steroids/ and other medical products etc. present in trace amounts (ppb or less) as the long term effects are likely to be harmful Male, 55+

Subsidising the cost of things like water butts So I can use less water Male, 55+

Female, 35-54

Not digging up the road and leaving it with no work ongoing Male. Unknown



Proactively preventing leaks based on information available to you Male, 35-54



Checking the quality of the water coming out of household taps. Mine is disgusting. Male, 55+

Replacing water pipes so save on unnecessary water leaks Female, 18-34

Stopping leaks in a timely manner. Work towards separating run off water (rain) from house waste water Female, 35-54

making customers more aware of steps that they can take to reduce water usage and protect water quality.

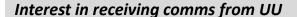
Female, 18-34

Less advertising on TV radio and papers as not required and spending my money needlessly when you could use that to reduce leaks - invest to save then reduce hills.

Male. 35-54

Q17. Is there anything else you'd like to see United Utilities doing more of? Base: April 2022; Coded themes from n=50 open-ended responses Source: State of the Nation (April 2022)

Tips to help save money and schemes for struggling customers are more important to customers than before

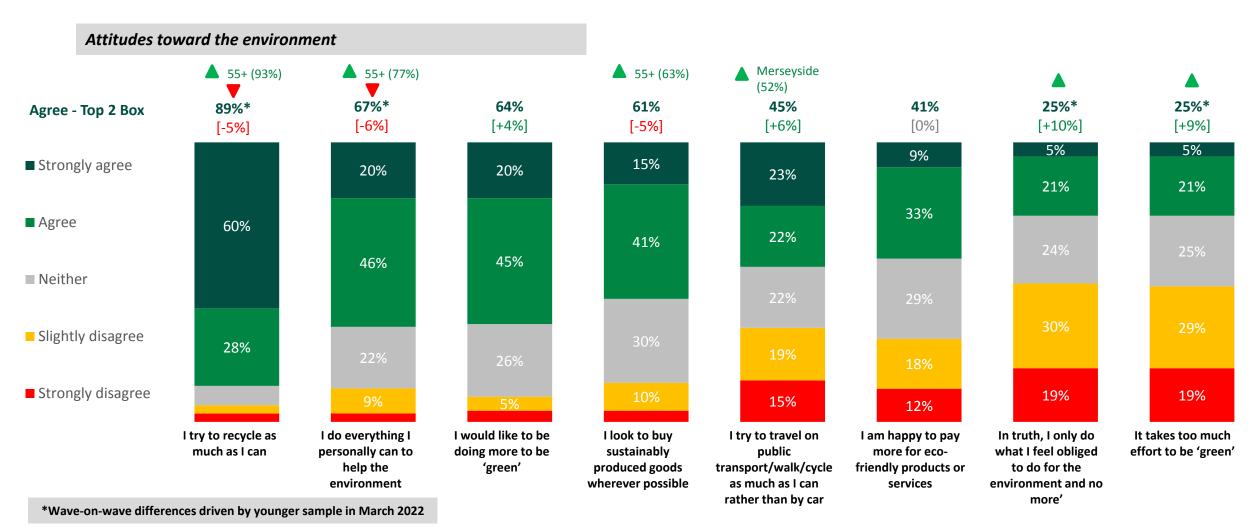


Women are more likely to want communications to help save money and educational content, while men look for company and recreational information.

Diff vs. Sept 21 ■ Not sure ■ I would not want to receive communications about this ■ I would be interested in receiving communications about this Tips on how to save money 23% 67% 3% Tips on how I can save water in my home 25% 66% 3% Information on how I can ensure good water quality in my home 11% -13%* 25% 65% Information on what United Utilities are doing in my local area and community 12% -16%* 25% Information on what United Utilities are doing to meet the challenges presented by climate change 13% 28% 59% 0% (e.g. extreme rainfall, drought) Information on how United Utilities are supporting the environment 58% -11%* 29% Information on how to access and things to do at United Utilities' countryside parks or reservoirs -9% 12% 31% 57% Tips on home maintenance 13% 0% 35% 52% Information on schemes for customers struggling to pay their water bill 18%* 15% 38% 48% Tips on what items not to put down the toilet or sink / drain 9% 43% 47% *Wave-on-wave Updates on what United Utilities are doing as a company -12%* 17% 37% 46% differences driven by younger sample in March Light relief e.g. something fun that will distract me 2% 2022 18% 50% 32%

Q16. Which of the following types of communications would you be open to receiving from United Utilities during this time? Base: April 2022 (n= 1,161)
Source: State of the Nation (April 2022)

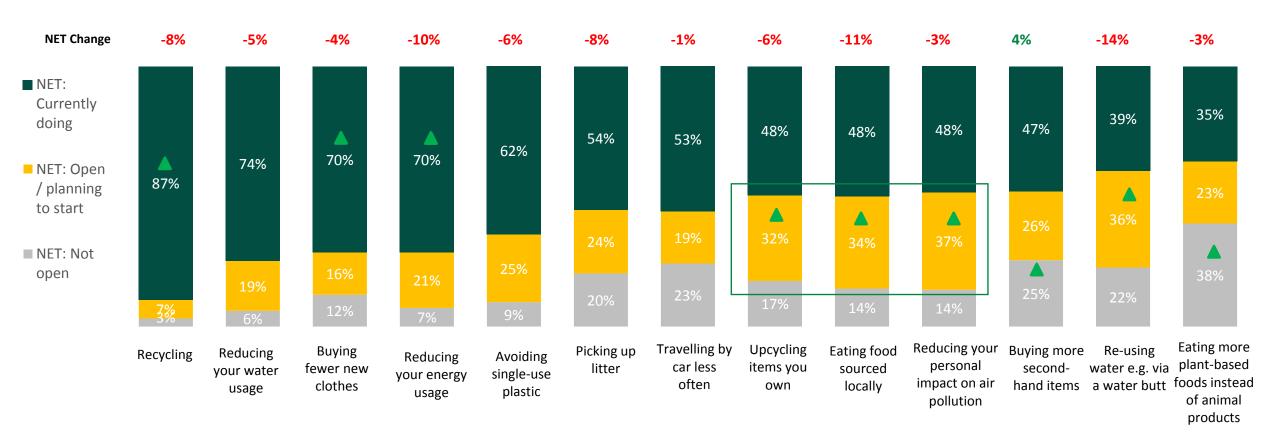
Older customers claim to be more engaged with environmentally conscious behaviours, in particular recycling and doing their bit to help the environment



Q18. How much do you agree or disagree with the following statements?
Base: April 2022 (n= 1,161)
Source: State of the Nation (April 2022)

Recycling and reducing water are still key green behaviours. There is intent for over a third to re-use water, reduce personal air pollution and eat more locally sourced foods

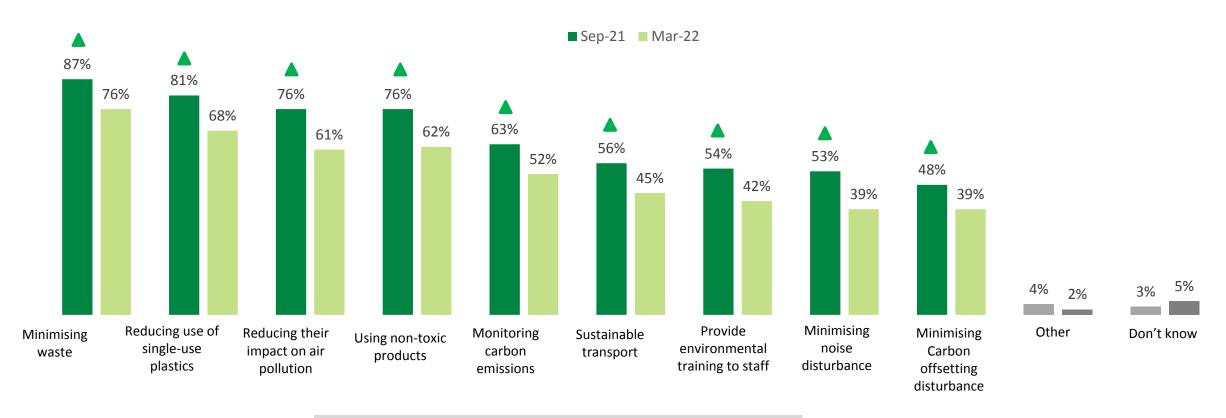
Engagement in pro-environmental behaviours



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Mirroring customers' expectations on UU to reduce leakage, 'minimising waste' continues to be the most important expectation of companies

Expectations of companies



All wave-on-wave differences driven by younger sample in March 2022

Recap





Recap

Financial concerns are front and centre now

Environmental concerns take a backseat, but remain an important issue

There's growing concern around meeting household outgoings, including water bill anxiety

Customers' expectations of brands are reflective of current financial landscape

Talk to customers about how you can help them

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Appendix





Ofwat standards for high-quality research – State of the Nation

Ofwat have set out requirements for High Quality Research in their <u>Customer Engagement Policy</u>. All water company research and engagement should follow best practice and lead to a meaningful understanding of what is important to customers and wider stakeholders.

Useful and contextualised

The insight used from this research is continually used with United Utilities to evidence and track customer views and behaviours.

Fit for purpose

This research was designed to ensure robust insight was gained. The questionnaire was designed in order to track customer sentiment over time. The sample was carefully considered to ensure sub group analysis and understand differences of these groups and recruit a mix of engagement levels with water and the environment.

Ethical

This research was conducted by Verve, which is a member of the Market Research Society. Participants were informed that they could be open and honest in their views due to anonymity and Verve and United Utilities were subject to strict data protection protocols.

Continual

The outputs of this research were contextualised using a wide evidence base including previous State of the Nation surveys. The design of the methodology and survey allow for continual tracking over time.

Neutrally designed

Every effort has been made to ensure that the research is neutral and free from bias. Where there is the potential for bias, this has been acknowledged in the report. Participants were encouraged to give their open and honest views and reassurances were given throughout the research that United Utilities were open to hearing their honest opinions and experiences.

Inclusive

Quotas were set based on the known profile of United Utilities' customers and weighted to mitigate variations in the sample population. The research materials went through robust testing to make sure they were accessible and engaging.

Shared in full with others

The research is published and shared on our website and through our industry customer insight newsletter, The Source.

Independently assured

All research was conducted by Verve, an independent market research agency. United Utilities collaborated with Your Voice, the Independent Challenge Group, who reviewed all research materials and provided a check and challenge approach on the method and findings

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The WaterTalk panel

- Water Talk is an online community designed to reflect the views of those in the North West who have access to the internet (circa 90% of the population)
- Customer panels typically provide a deeper level of engagement with customers than ad-hoc pieces of research
- It provides rapid research access to UU customers
 - This can provide fast and cost effective feedback on a wide range of issues
- Where appropriate, work is supported with other methodologies and samples to represent those not present on WaterTalk
- Nearly 8,000 UU customers are on the panel:
 - 3,600 have taken part in a research activity in the last 6 months

To find out more about using the WaterTalk panel to meet your business needs, please contact **Shy Sharma**:



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Head of Customer Insight
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