A warm welcome: meet the United Utilities team



Lou Beardmore Chief Executive Officer



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Our plan for Lancashie



Water for the North West

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Introducing United Utilities

Providing our services

- 7 million customers and over 200,000 businesses
- 86 water treatment works
- **43,000** km of water pipes
- **79,000** km of wastewater pipes
- 584 wastewater treatment works
- Supporting over 22,500 skilled jobs across the region

Focus on the North West's five counties

Building our plan for Cheshire, Cumbria, Greater Manchester, Lancashire and Liverpool City Region, delivering outcomes for people in the places where they live.



Who owns us and what is their role?

- Listed company, owned by thousands of shareholders
- Investors include pension funds, individual shareholders and employees
- Provide funds so we can invest to improve services for customers and the environment
- Since privatisation, this model has supported over £20bn of investment in services to customers and the environment
- In the 2020–25 period shareholders are funding £140m of affordability schemes

Introducing United Utilities



How we are currently performing

- Our best ever performance on customer service scores
- Delivered 83% of our commitments in 2022/23
- Best ever performance on reducing leakage
- Industry-leading 4 star rating in Environment Agency's assessment
- 39% reduction in number of storm overflow operations since 2020
- We had no serious pollution incidents last year
- Helped over 330,000 customers with affordability support since 2020
- £280m package of affordability support with half funded by shareholders

Building a plan for the North West

7.3 million people and 200,000 businesses	Industrial heritage and Victorian infrastructure	Challenges facing our region
Rainy, hilly region so water stored mainly in reservoirs	12% of households affected by water poverty	population the next 25 years
29 designated bathing waters	34% of land in the region has environmental protection	Climate change More severe rainfall events
Annual water runoff 28% more than rest of country	54% of sewer system is combined, with 2,200 storm overflows	Diverse communities Differing levels of prosperity across the region's communities
		Growing expectations Environmental requirements driving unprecedented levels of investment over next 30 years

Understanding what's important for Lancashire



The **quality of bathing water** is important for the county's tourist economy

It's important for us to **invest in reducing spills from storm overflows**, and we're bringing forward investment so we can start work on improving many of these sooner

Morecambe Lancaster Garstang eetwood Clitheroe Preston Accrington Lytham St Annes Burnley Blackbur Örmskirk 🔿 bble

We support **55,300** customers through **affordability schemes** and **66,000** people with additional needs through Priority Services

Providing a **sustainable supply of quality drinking water** that is resilient for now and future generations



Protecting natural landscapes and Areas of Outstanding Natural Beauty, such as the Forest of Bowland, from climate change including wildfires, flooding and drought

Partnership working with landowners, authorities, NGOs, and local communities

This is what you told us is important

We've been listening and discussing what you tell us are your priorities now and for the future



These are the areas you've said matter most and we should be addressing



Great quality water every time you turn on the tap





Reduce the amount of leakage





A step change in the outcomes we deliver for the environment, in particular storm overflows



Support vulnerable customers



Ensure the North West is a great place to live and work



Spend money wisely and efficiently

Between 2025–30 we propose to invest more than £13 billion

This proposed investment would improve services and the environment in ways that matter most to you:

Less water quality issues	Less leakage	Less service interruptions	Less pollution	Less internal sewer flooding	Reduced impact storm overflows
>50%	>20%	>40%	>30%	>30%	c.60% improvement*
improvement*	improvement*	improvement*	improvement*	improvement*	

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*% performance improvement from 2021/22 to 2030; for storm overflows it is a 2020 baseline

We propose to do more in other areas you said also mattered:

Smart meters to help reduce usage and lower bills

670,000 new smart meters



Reduce the chances of a hosepipe ban

Halve the chance of hosepipe ban or other water restrictions in dry weather Carbon reduction to improve the environment

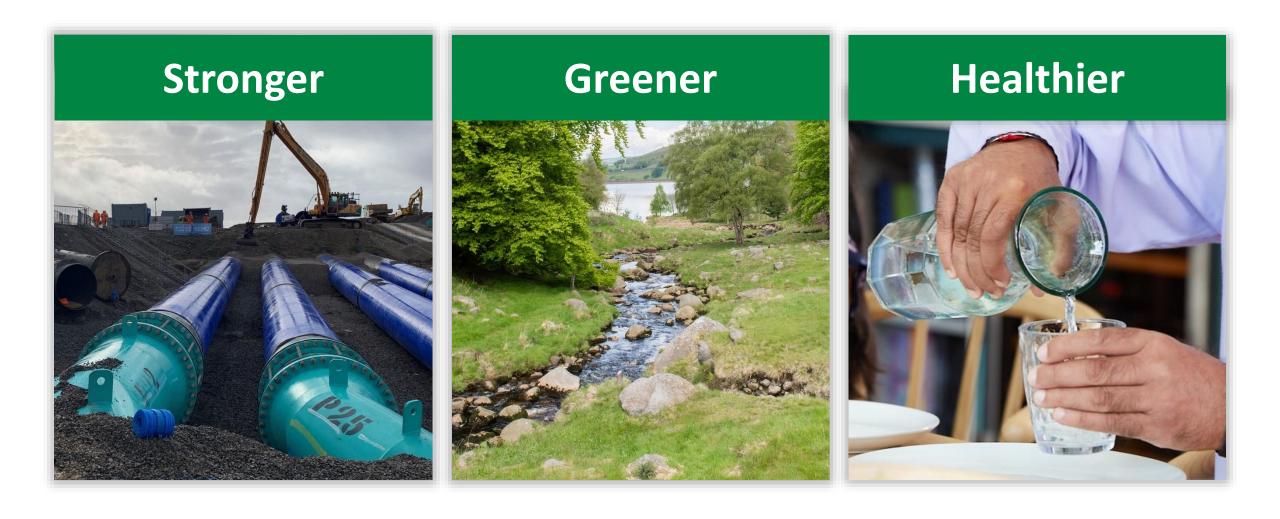
40% reduction in emissions



More affordability support



£500m for support with bills – more than any other water company



Our proposed plan for making Lancashire stronger

We deliver an essential service, help customers in vulnerable situations, invest in local communities, and support jobs and the economy, giving the North West resilience in a changing world.



Investing £1.75bn to maintain supplies from the Haweswater Aqueduct and to ensure great quality drinking water

Partnerships with the Fylde Hub, Turning Tides, Ribble Rivers Trust, Wyre Natural Flood Management and RSPB to improve the environment

Helping homes and businesses save 9 million litres of water and money too

Helping more people to pay their bills through an 80% increase in support

Future investment will unlock more high quality jobs

Our proposed plan for making Lancashire greener

We protect and enhance urban and rural environments, and adapt to the challenges of climate change, allowing people, wildlife and nature to thrive, making the North West a better place to live now and for the future.



Investing £850m to enhance water quality by improving 82 storm overflows and protecting 55km of rivers and 4 shellfish waters

44 overflow schemes will involve natural solutions

Helping fish and eels at Stocks Reservoir and in the river Calder

Reducing litter on river banks at 43 sites

Enhancing 38km² of land, including peatland restoration and biodiversity improvements

Our proposed plan for making Lancashire healthier

We provide great quality water that people love to drink, safely remove and recycle used water, whilst taking care of beautiful landscapes in the North West every day.



Investing £81m to improve 4 bathing waters at Morecambe North and South, St. Annes and Fleetwood

Spending £226m to improve treatment of used water at 25 WwTWs

Managing 9 sites to ensure they are freely accessible in some of Lancashire's most beautiful countryside

Investing £17.5m to reduce the risk of taste and smell linked to algal blooms at Cowpe and Fishmoor water treatment works

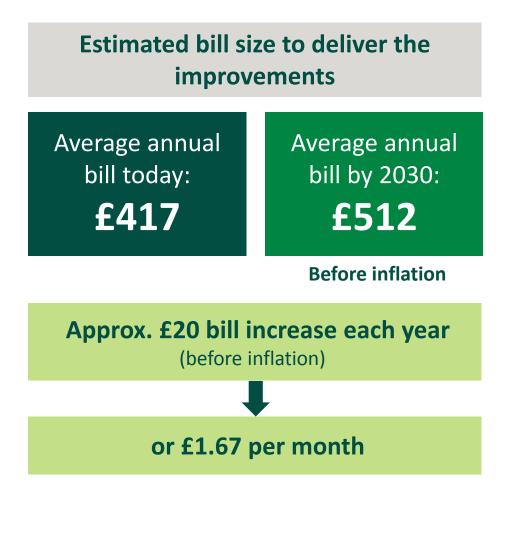
And planning for the longer term – by 2050

Ensuring we've got the right infrastructure for a growing population and that our water and wastewater services are resilient to the impacts of climate change are key to our long-term strategy over the next 25 years

Managing increased water demand in the North West			Substantially reducing the impact of storm overflows		
Reduce leakage by 50%	Water usage down to 110 litres, per person/day		Reduce harm to biodiversity from storm overflows by 2050	Reduce storm overflow operation – no more than average of 10 per overflow	
Improving river water quality			Achieving net zero greenhouse gas emissions		
Enhanced treatment of sewage to reduce harmful impacts on rivers by 80% by 2037		ľ	Net zero greenhouse gas emissions by 2050		

What these proposals would cost – impact on your bill

Our proposed plan will mean the average cost to you would be around £1.40 per day by 2030



Supporting customers

330,000 customers supported since 2020 with affordability help

Propose to increase affordability support to £500m

- Help 600,000 customers
- 80% increase compared with support between 2020 and 2025
- Significant element to be funded by shareholders



We have plans for each of the North West's five counties, making Cheshire, Cumbria, Greater Manchester, Lancashire and Liverpool City Region stronger, greener and healthier.